

CITY OF DISTRICT HEIGHTS

FY 2024 Proposed Budget

www.districtheights.org

City of District Heights

Mayor and City Commission

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Cynthia Miller, Mayor Xander Harcourt, Vice Mayor and Commissioner, Ward 1 Anthony Tilghman, Commissioner, Ward 1 Gyasi Gomez, Commissioner, Ward 2 Pamela Janifer, Commissioner, Ward 2

David Street, City Manager



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Transmittal Letter

Mayor, Vice Mayor, and City Commissioners,

I am pleased to submit the FY 2024 Proposed Budget for the City of District Heights to the residents, Mayor, and Commission for review. The FY 2024 Proposed Budget is a vastly different document and can be thought of as a transitional budget and budget document. This budget document widens focus from dollars and cents to include information on City programs and activities and begins to tie funding levels, service levels, and revenue sources to specific programs and services. Together with the City's new Treasurer, I have updated the chart of accounts to better align City operations with revenue sources and Commission priority and to more clearly articulate for the Mayor, Commission, and residents and taxpayers, what services the City's tax dollars are paying for. Importantly, this document begins with the Commission's adopted Vision and Mission statements. These statements, in addition to state, federal, and local laws, drive the work of the organization in the service of the residents of District Heights.

The FY 2024 Proposed Budget was prepared for the Commission's consideration by the City Manager and Treasurer at the current yield tax rate of \$0.687 which results in approximately \$3,377,318 of local real property tax revenue and represents a reduction of \$0.0227 from the current rate of \$0.7097. The proposed budget assumes \$5.2 million of local, state, and federal revenue, and shows grants, fees, and other revenue that offset the cost of services. \$550,000 of unrestricted and unallocated FY 2022 Fund Balance is carried forward into the FY 2024 Proposed Budget to ensure that service delivery continues in spite of the reduction in the real property tax rate. A more comprehensive review of and allocation of the City's fund balance, including the establishment of an operating reserve, is planned following the close-out of FY 2023.

Expenditures were developed collaboratively with City departments based on programmatic need. The proposed budget includes adjustments to positions to address priorities of the City Commission, support the modernization of the City Government, and fill critical organizational needs. The Proposed Budget includes a 5 percent across the board cost of living adjustment to the current pay scale and sets aside a further 5 percent for merit-based increases to occur in October following the completion of employee evaluations.

The FY 2024 Proposed Budget is organized into revenues, departmental expenditures, and non-departmental expenditures. Department expenditures represent the overall operating expenditures of a given department while non-departmental expenditures account for organization-wide expenditures, ARPA-related spending, and other expenditures not directly associated with a department.

It has been my pleasure to service as your City Manager for the last several months. I am excited for the future of the City and inspired by the commitment of staff and the vision provided by the Mayor and Commission

Respectfully submitted,

David Street City Manager

Vision and Mission

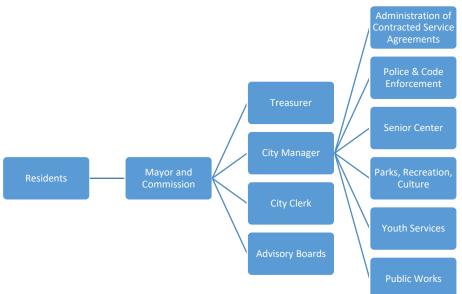
Vision: We strive to provide excellent resident services through cost efficient, evidence-based programming, that are sustainable and accessible. Hallmarks of good governance.

Mission: The City of District Heights strives to promote and improve life, enhance a sense of community, preserve our culture and heritage, and create economic opportunities. We support initiatives focusing on the city's priorities, Economic Development, Public Safety, Health and Housing, Recreation, and Sustainable Climate, resulting in welcoming, safe, healthy, and productive municipality. We strive to provide excellence through evidence-based programming and services and responsible and accessible government. We encourage and expect public participation and collaboration from our residents and local businesses. We are committed to fostering respect, innovation, inclusion and progress.

District Heights at a Glance

The City of District Heights is an incorporated municipality in Price George's County, Maryland. District Heights is 0.86 square miles, sits at 266 ft elevation, and is located inside the beltway. District Heights was incorporated in 1936.

Category ¹	City of District Heights	Prince George's County
Population	5,959	697,201
Employment Rate	50.8%	62.4%
Total Households	2,075	346,127
Median Household Income	\$69,099	\$90,203
Total Housing Units	2,201	359,957
Percent of population with Bachelor's Degree or Higher	30.0%	34.8%
Median Age	35.1	38.4



City Organizational Chart

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¹ 2020 US Census and 2021 ACS Data

Updates for the FY 2024 Budget

The Chart of Accounts

The chart of accounts has been modernized for the FY 2024 budget and now uses a unified, organized naming convention and set of standard categories for line items across the City's departments. Each expenditure category has been assigned a lead digit (5 is personnel, 6 is operating and maintenance, and 7 is capital); each department has been assigned a department code. For example, General Government Administration is "02" and the Public Works is "07." Each specific object has been assigned a two-digit code. "01" is association and membership dues; "09" is contractual services.

The table below describes commonly used line-items. The middle digits, displayed on the table below as "XX," are used to represent a specific department. Association and membership dues for General Government Administration would be line 60201 while the same expense for Public Works would be 60801. Personnel, operating, and capital expenditures use the same convention.

This naming and categorization of expenditures is somewhat less precise than what the Commission is used to, however, provides the opportunity to review expenditures by category easily across the organization because the naming and coding conventions are standardized.

6XX01	Association and Membership Dues
This line item is used for	r professional association and/or membership dues for staff members. As an example, the City
Manager is a member o	f the Maryland City/County Management Association and those dues would be paid from this line
in the General Governm	nent Department.
6XX02	Travel, Training and Education
Travel, training and edu	cation encompasses employee development to include, classes, conferences, events, and other
expenditures meant to	increase the competency of staff members.
6XX03	Office Supplies
Office supplies include p environment.	paper, pens, pencils, binders, folders, and other items necessary to operate in a modern office
6XX04	Postage, Mailing, and Bulk Mail
This line item encompas	sses all postage, direct mail, certified mail, and bulk mail expenses.
6XX05	Conduct of Business
Conduct of business sho	ould be used for incidental expenditures related to the daily incidental expenses associated with
delivering services or m	eeting the needs of residents.
6XX06	Printing
Costs associated with in	n-house printing.
6XX07	Materials and Supplies
Material and supplies is	a wide-ranging category; the types of items that may fall within this type of expenditure vary by
department. Parks, Reci	reation and Culture may book new basketballs to this line while Public Works may book new
shovels; both are mater	ials and supplies necessary to conduct the regular work of the department.
6XX08	Marketing and Advertising
Marketing and advertisi	ing costs could include running ads in local/regional newspapers or online.
6XX09	Contractual Services
	e services that the City enters into a contractual agreement to obtain. The City's contract with the
· ·	vider is an example of contractual services.
	Professional Services
	sses agreements that the City enters into to obtain professional services. This is usually in the
form of consultants, adv	-
	Publications and Books
	includes one-time and subscription expenditures for magazines, periodicals, trade publications,
and other related mater	rials.

6XX12	Clothing and Uniforms
Clothing and uniform	s includes the purchasing of new uniforms and the maintenance of existing uniforms. This line most
typically occurs in Po	lice, Code Enforcement, and Public Works, however any department may use the line to purchase
City-branded clothing	g for use at work or while representing the City.
6XX13	Cell Phones
This line is budgeted purchases.	centrally in General Government Administration and is comprised of cell phone contracts and
6XX14	Computer Software
This line represents s expenditures.	oftware licenses, SaaS purchases, data storage and other non-physical information technology
6XX15	Computer Hardware
•	includes laptops, desktops, monitors, and other peripherals. Beginning in FY 2024, these Igeted and procured centrally in General Government Administration
6XX16	Event Materials and Equipment
	equipment are purchases specific to the provision of City and/or community events. District Heights nity event tradition and this line item reflects those purchases.
6XX17	Fees
This line includes lice	nse fees, HOA fees, banking fees, and other incidental charges.
6XX86	Vehicle Maintenance
Costs associated with	the repair, upkeep, and maintenance of the City's fleet of vehicles.
6XX87	Fuel
Costs associated with	fueling the City's fleet and gas-powered equipment.
6XX89	Heavy Equipment Maintenance
Costs associated with etc.	the repair, upkeep, and maintenance of the City's heavy vehicles, such as chippers, cement mixers,

Departmental Budget Presentation

The City's department budgets are presented holistically in this document using "roll-up groups" based on the naming and categorization method described in the section above. Each department will show personnel, operating and maintenance, and capital budgets in a simple table. The table also includes City revenue attributable to the department, allowing the residents, Commissioners, and staff members to see and understand the net budget impact of a given department's operational and funding decisions. The "net budget impact" is essentially the amount of the total cost for services placed on the City's dedicated tax revenues. A simplified example is provided below:

	FY 2022 Actual	FY 2023 Projected	FY 2024 Proposed
Expenditures			
Personnel	\$127,438	\$165,835	\$186,896
Operating and Maintenance	47,201	68,235	69,000
Capital	5,002	5,028	5,100
Total Expenditures	\$179,641	\$239,098	\$260,996
Department Revenues	\$26,557	\$34,500	\$34,700
Net Budget Impact	\$153,084	\$204,598	\$226,296

Budget Proposals

The following narrative and summary table reflect the City Manager's recommended budget proposals in the form of new budget requests and recommended budget reductions. This section only reflects new, non-existing positions and does not include mid-year positions approved by the City Commission. For example, the conversion of a part-time to full-time code compliance officer is not reflected in this section, however the new request for an additional code compliance officer is.

Code Compliance Officer: Beautification, maintenance, compliance, and resident services have been focuses of both the Mayor and Commission and the Code Enforcement Division of the District Heights Police Department. The FY 2024 Proposed Budget includes funding for an additional Code Enforcement Officer to continue progress in this area.

Municipal Building Professional Cleaning Services: The City has recently outsourced the cleaning, purchasing of cleaning supplies, and light building maintenance, which eliminates the need for staff to perform those functions. The positions associated with this activity are proposed to be eliminated. Savings associated with the elimination of the positions are budgeted to offset the cost of contractual services.

Support to the Sustainability Committee: During FY 2023, the City established the Sustainability Committee. The Committee's purpose is to encourage, advocate for, and advise on sustainable practices, initiatives and programs that the City and community could implement. The FY 2024 Proposed Budget allocates \$6,000 within the Department of Public Works to support the activities of the Sustainability Committee.

	Personnel	Operating	Total
Code Compliance Officer	\$52,580	\$5,000	\$57,580
Supervisor/Laborer/Crew Lead Conv.	\$7,500	-	\$7,500
Municipal Building Professional Cleaning Services			
Full-time Laborer Elimination	-\$68,419	-\$10,000	-\$78,419
Part-time Laborer Elimination	-\$43,412	-	-\$43,412
Cleaning Contract	-	\$97,000	\$97,000
Net Budget Impact			-\$24,832
Support to Sustainability Committee	-	\$6,000	\$6,000
Net Budget Impact	-\$51,752	\$98,000	\$46,248

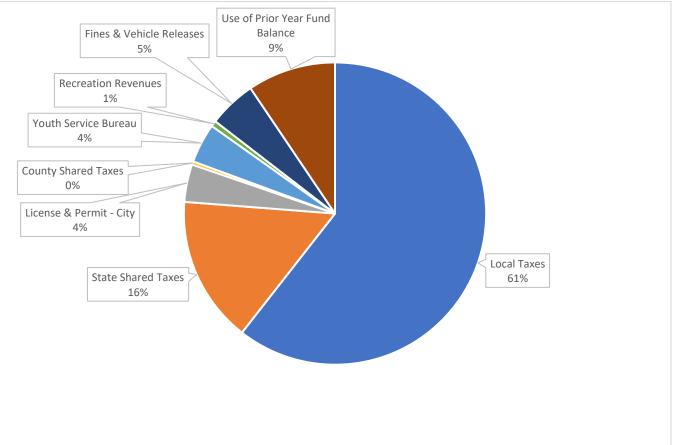
Budget Proposal Summary Table

	Revenues				
	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Projected	FY 2024 Proposed
Local Taxes				-	•
4000 · Real Property Taxes	\$3,335,778	\$3,370,713	\$3,363,805	\$4,008,750	\$3,377,318
4005 · Public Utility Taxes	\$107,438	\$118,368	\$122,236	\$120,394	\$120,000
4010 · Personal Property Taxes	\$13,650	\$43,171	\$34,400	\$31,028	\$30,000
4015 · Penalties & Interest	\$8,367	\$13,048	\$14,893	\$5,133	\$0
Local Taxes	\$3,465,234	\$3,545,300	\$3,535,334	\$4,165,305	\$3,527,318
State Shared Taxes					
4020 · Income Taxes	\$579,291	\$711,439	\$661,097	\$651,545	\$620,000
4022 · Census Grant	\$22,100	\$11,900	\$0	\$0	\$0
4025 · Highway User Revenue	\$204,692	\$222,577	\$241,149	\$203,962	\$289,884
4029 · B-Jag Grant	\$13,805	\$0	\$67,164	\$32,836	\$0
4030 · Police Protection	\$71,645	\$57,101	\$59,560	\$56,776	\$0
4040 · Bank Stock	\$417	\$417	\$417	\$0	\$0
4041 · GOCCP - Police Retention	\$8,700		\$0	\$0	\$0
4045 · Traders License	\$2,125	\$6,064	\$4,131	\$1,241	\$2,500
4050 · Admissions & Amusements	\$1,223	\$1,663	\$1,084	\$243	\$500
State Shared Taxes	\$903,997	\$1,011,161	\$1,034,602	\$946,602	\$912,884
License & Permit - City					
4055 · Cable TV Franchise Fees	\$105,144	\$106,878	\$103,175	\$62,556	\$100,000
4060 · Cable TV - Capital Equipment	\$65,416	\$66,303	\$64,132	\$38,784	\$63,000
4065 · Rental Permits - Apartments	\$27,665	\$27,665	\$27,665	\$27,665	\$0
4070 · Rental Permits - Residential	\$11,420	\$9,500	\$11,500	\$9,600	\$10,000
4075 · Building Permits	\$16,098	\$25,309	\$55,170	\$35,136	\$30,000
4080 · Business License	\$18,649	\$7,250	\$17,805	\$60,814	\$30,000
4085 · Alarm Registrations	\$100	\$10	\$140	\$80	\$100
4100 · Other	\$372	\$581	\$421	\$767	\$100
4105 · Real Estate Sign Fees	\$560	\$495	\$1,085	\$3,670	\$1,000
License & Permit - City	\$245,424	\$243,992	\$281,093	\$239,072	\$234,200
County Shared Taxes					
4110 · Landfill Rebate	\$20,608	\$20,608	\$20,608	\$20,608	\$20,608
County Shared Taxes	\$20,608	\$20,608	\$20,608	\$20,608	\$20,608
Youth Service Bureau					
4125 · Youth Services Bureau - Grant	\$59,705	\$59,705	\$59,705	\$59,705	\$155,000
4127 · YSB - P.G. Co. Special Grant	\$100,000	\$100,000	\$80,000	\$52,193	\$0
4135 · YSB - Counseling Fees	\$42,347	\$37,252	\$20,940	\$14,161	\$30,000
4138 · MD Ctr./Bowie State University	÷ .=,s				
	\$0	\$5,000	\$5,000	\$0	\$0
4141 · YDF Grant			\$5,000 \$10,000	\$0 \$0	\$0 \$10,000
4141 · YDF Grant 4142 · Rental Income - YSB	\$0	\$5,000			
	\$0 \$10,000	\$5,000 \$10,000	\$10,000	\$0	\$10,000

Revenues

	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Projected	FY 2024 Proposed
4240 - State Funding YSB					\$50,000
Youth Service Bureau	\$212,242	\$254,891	\$211,583	\$126,059	\$246,000
Recreation Revenues					
4140 · Summer Playground	\$9,928	\$0	\$921	\$5 <i>,</i> 533	\$10,000
4145 · Instructor Fees	\$5,865	\$0	\$2,562	\$7,084	\$10,000
4205 · Concessions	\$654	\$110	\$0	\$0	\$1,000
4181 - Facility Rentals					\$15,000
Recreation Revenues	\$16,447	\$110	\$3,483	\$12,617	\$36,000
Fines & Vehicle Releases					
4150 · Fines	\$13,476	\$6,690	\$38,935	\$23,073	\$20,000
4152 · Flagging	\$1,680	\$545	\$0	\$0	\$0
4155 · Vehicle Releases	\$9,300	\$4,650	\$8,845	\$6,833	\$7,500
4196 · Redspeed - Speed Camera	\$244,395	\$185,642	\$194,163	\$224,495	\$270,000
Fines & Vehicle Releases	\$268,851	\$197,527	\$241,943	\$254,402	\$297,500
Use of Fund Balance	\$0	\$0	\$0	\$0	\$550,000
Grants/Other/Misc.	\$178,478	\$3,023,960	\$436,696	\$1,424,488	\$4,100
Total Revenue	\$5,311,281	\$8,297,549	\$5,765,342	\$7,189,153	\$5,828,610

FY 2024 Revenue by Category



	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
	Actual	Actual	Actual	Projected	Proposed
Local Taxes	\$3,465,234	\$3,545,300	\$3,535,334	\$4,165,305	\$3,527,318
State Shared Taxes	\$903,997	\$1,011,161	\$1,034,602	\$946,602	\$912,884
License & Permit - City	\$245,424	\$243,992	\$281,093	\$239,072	\$234,200
County Shared Taxes	\$20,608	\$20,608	\$20,608	\$20,608	\$20,608
Youth Service Bureau	\$212,242	\$254,891	\$211,583	\$126,059	\$246,000
Recreation Revenues	\$16,447	\$110	\$3,483	\$12,617	\$36,000
Fines & Vehicle Releases	\$268,851	\$197,527	\$241,943	\$254,402	\$297,500
Grants/Other/Misc.	\$178,478	\$3,023,960	\$436,696	\$1,424,488	\$4,100
Use of Prior Year Fund Balance	\$0	\$0	\$0	\$0	\$550,000
Total Revenues	\$5,311,281	\$8,297,549	\$5,765,342	\$7,189,153	\$5,828,610

Expenditures

Historical Expenditures, FY 2020 Actual – FY 2023 Projected

The schedule of expenditures represents the City's budget in line-item format comparable to that shown in FY 2023 and prior.

	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Projected
General Government				
I - Operating Expense				
5000 · Annexation	\$3,400	\$0	\$0	\$36
5009 · Bad Debt Expense	\$0	\$0	\$11,951	
5005 · Audit	\$14,300	\$14,700	\$15,500	\$18,000
5010 · Cable TV Supplies	\$2,007	\$1,600	\$2,061	\$521
5013 · Cable TV Franchise Negotiations	\$0	\$62	\$248	\$115
5015 · Capital Outlay	\$0	\$4,917	\$14,646	\$6,777
5017 · Census Project	\$21,565	\$13,461	\$0	\$0
5020 · Computer Network	\$19,866	\$25,562	\$26,721	\$39,927
50201 · Salaries - General Government	\$363,322	\$358,886	\$310,540	\$416,244
50202 · P/R Taxes - General Government	\$25,227	\$26,821	\$24,649	\$49,223
5022 · COVID19	\$1,856	\$0	\$0	\$0
5024 · Clerk-Conventions/Dues/Training	\$554	\$730	\$3 <i>,</i> 548	\$2,000
5025 · Convention/Dues/Training-Staff	\$701	\$707	\$4 <i>,</i> 570	\$2,265
5026 · City Mgr.Conventions/Dues/Train	\$5,955	\$7,573	\$3,704	\$1,835
5034 · HR Consultant	\$0	\$0	\$3 <i>,</i> 333	\$38,331
5037 · Elections	\$1,074	\$13,682	\$3,749	\$8,981
5060 · Legal Advertising	\$520	\$360	\$560	\$35
5065 · Legal Counsel	\$28,215	\$27,790	\$67,700	\$45,000
5070 · Lobbyist	\$18,000	\$18,000	\$18,000	\$24,000

	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Projected
5071 · Media Equipment	\$0	\$0	\$0	\$718
5075 · Newsletter/Bulk Mail	\$10,590	\$12,400	\$15,270	\$20,412
5080 · Office Expense	\$16,480	\$20,490	\$24,615	\$30,216
5095 · Postage & Meter	\$3,494	\$3,614	\$5,080	\$4,017
5100 · Professional Memberships	\$7,112	\$6,179	\$5,396	\$9,986
5116 · Professional Fees - Gen Gov	\$0	\$0	\$0	\$40,708
5128 · Website	\$1,181	\$5,787	\$8,605	\$8,000
6600 · Payroll Expenses	\$2,295	\$171	\$0	\$9,722
Total I - Operating Expense	\$547,714	\$563,491	\$570,446	\$797,082
Total II - Revitalization Commercial	\$522,907	\$753,690	\$482,678	\$117,012
IV - Youth Services Bureau				
5171 · Nuts & Cuts	\$16,775	\$16,675	\$15,105	\$0
5260 · Visionary Youth - CDBG	\$300	\$2,000	\$0	\$0
5172 · Delinquency Prevention Grant	\$0	\$27,736	\$26,598	\$0
50301 · Salaries - YSB	\$203,472	\$212,016	\$209,193	\$147,534
50302 · Payroll Taxes - YSB	\$17,788	\$20,175	\$18,520	\$119
5165 · Client Services	\$11,151	\$2,371	\$8,745	\$0
5170 · Communications	\$1,381	\$895	\$1,179	\$822
5180 · Fringe Benefits	\$17,757	\$16,876	-\$2,108	-\$2,929
5185 · Insurance	\$1,070	\$3,140	\$9,106	\$7,776
5192 · Marketing	\$37	\$1,254	\$0	\$0
5195 · Memberships	\$125	\$1,817	\$10,532	\$14,717
5200 · Office Furniture & Equipment	\$2,172	\$0	\$2,584	\$0
5205 · Ofice runnare & Equipment	\$16,404	\$13,266	\$17,889	\$10,965
5210 · Postage	\$49	\$217	\$420	\$88
5220 · Printing & Duplication	\$1,847	\$1,071	\$502	\$156
5240 · Transportation	\$748	\$0	\$805	\$448
5280 · Training	\$4,961	\$7,460	\$5,218	\$6,103
5290 · Utilities - YSB	\$0	\$5,465	\$7,432	\$6,103
5261 · YSB - Expenses - Other	\$0	\$0	\$0	\$67,777
Total 5261 · YSB - Expenses	\$278,961	\$286,024	\$290,017	\$259,186
5268 · MD Ctr./Bowie State University	\$1,586	\$3,330	\$200	\$0
5291 · YSB - Utilities and Maintenance	\$40,943	\$27,067	\$36,027	\$42,082
Total IV - Youth Services Bureau	\$338,565	\$316,421	\$367,947	\$301,268
Total VII - COVID Expenses	\$551	\$288,482	\$0	\$0
Mayor & Commission				
5300 · Salary - Mayor & Commission	\$49,624	\$47,736	\$57,406	\$54,941
5305 · Payroll Taxes - Mayor & Comm.	\$3,813	\$3,580	\$4,544	\$2,938
5306 · Travel and Expenses-Tilghman	\$0	\$0	\$0	\$9,226

	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Projected
5310 · Travel & Expenses - Mayor	\$11,168	\$41	\$0	\$76
5316 · Travel & Expenses - Harcourt	\$0	\$2,002	\$4,851	\$9,20
5318 · Travel & Expenses-G. Gomez	\$0	\$0	\$106	\$10,87
5334 · Travel & Expenses- Blake	\$9,106	\$9,464	\$2,540	Şi
5335 · Travel & Expenses - Medlock	\$12,004	\$11,839	\$14,656	Şi
5336 · Travel & Expenses - C. Miller	\$8,845	\$8,820	\$8,853	\$14,95
5337 · Travel & Expenses - Irving	\$6,787	\$1,999	\$3,346	Şi
5339 · Travel & Expenses-Janifer	\$0	\$0	\$0	\$11,21
5338 · City Vehicle	\$1,574	\$1,632	\$1,500	Şi
5340 · Mayoral Scholarship	\$1,967	\$2,000	\$2,000	Şi
5350 · Employee Awards & Events	\$1,216	\$232	\$214	\$4,76
5341 · Retreat - Mayor and Comm.	\$0	\$0	\$0	\$5,44
Total Mayor & Commission	\$106,105	\$89,344	\$100,017	\$128,63
Municipal Building Expense				
5400 · Building Repairs & Maintenance	\$25,707	\$20,228	\$33,243	\$55,15
5402 · Office Imp. & Upgrades	\$0	\$0	\$0	\$1,72
5405 · Capital Outlay - MB	\$12,336	\$2,897	\$20,930	Ş
5445 · Utilities	\$48,581	\$41,476	\$44,490	\$92,97
Total Municipal Building Expense	\$86,624	\$64,601	\$98,663	\$156,73
Non-Departmental				
5012 · Cable TV - INET	\$14,823	\$11,741	\$8,782	\$7,55
5030 · Copier	\$1,215	\$435	\$421	\$1,76
5040 · Insurance - General	\$60,040	\$61,896	\$62,737	\$91,90
5045 · Insurance - Hospital	\$208,596	\$200,875	\$191,368	\$149,17
5050 · Insurance - Life	\$6,290	\$6,870	\$7,232	\$4,57
5055 · Insurance - Workers Comp.	\$195,878	\$140,068	\$156,978	\$28,65
5110 · Retirement - State	\$279,294	\$297,977	\$264,845	\$282,98
5125 · Unemployment Costs	\$3,506	\$2,996	\$11,028	\$2,21
Total Non-Departmental	\$769,642	\$722,858	\$703,391	\$561,27
Public Safety				
Code Enforcement				
50501 · Salaries - Code Enforcement	\$92,349	\$128,928	\$145,002	\$148,96
50502 · P/R Taxes - Code Enfoncement	\$6,958	\$9,706	\$11,592	\$7,97
5900 · Convention & Dues	\$489	\$60	\$2,538	\$2,14
5905 · Gas	\$190	\$444	\$429	\$44
5910 · Supplies	\$2,529	\$2,699	\$2,048	\$3,47
5915 · Vehicle Maintenance	\$459	\$2,056	\$1,363	\$1,79
Total Code Enforcement	\$102,975	\$143,893	\$162,971	\$164,78
	\$549,588	\$487,232	\$477,836	\$446,70
50801 · Salaries - Police	μοτ <i>υ</i> ,500	Υ <u>-</u> Ο1,232	γ- <i>11,</i> 030	J++0,70

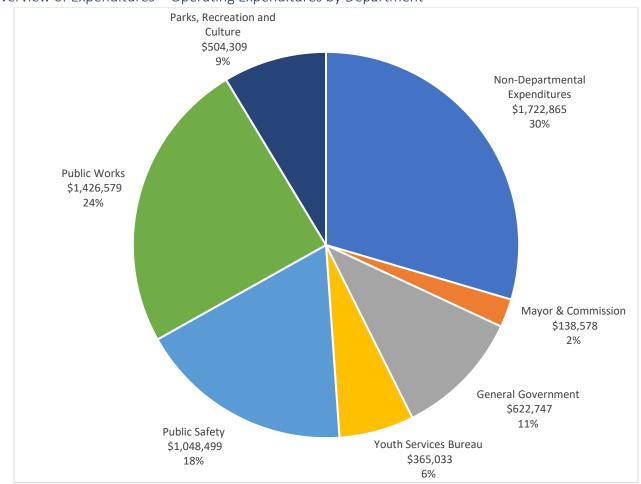
	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Projected
5508 · B-JAG Grant	\$13,805	\$0	\$0	\$14,66
5510 · Capital Outlay - Police	\$51,420	\$30,647	\$75,070	\$1,46
5515 · Communications	\$2,842	\$2,528	\$2,528	\$35
5530 · Convention & Dues	\$2,214	\$213	\$805	\$4,47
5534 · Flagging (Passport Labs)	\$6,576	\$4,838	\$29,497	\$66
5540 · Gas	\$30,459	\$24,954	\$1,209	\$7,05
5545 · Medical Exams	\$2,664	\$4,095	\$7,492	\$6,46
5550 · Night Out	\$5,624	\$2,551	\$14,106	\$14,50
5555 · Office & Printing	\$6,888	\$11,264	\$38,212	\$14,85
5565 · Payroll Taxes - Police	\$41,087	\$39,403	\$3,100	\$21,20
5570 · Police Equipment	\$7,362	\$8,311	\$68,435	\$46,16
5573 · Police Promotional	\$0	\$0	\$0	\$56
5575 · Publications & Subscriptions	\$0	\$0	\$0	\$3,26
5590 · Training	\$4,198	\$2,577	\$2,258	\$7,19
5596 · Uniforms & Cleaning	\$6,085	\$5,713	\$11,021	\$18,25
5598 · Vehicle Maintenance	\$18,138	\$24,887	\$19,287	\$17,84
Fotal Public Safety	\$856,603	\$796,947	\$917,667	\$792,62
Public Works				
III - Senior Van				
5150 · Payroll Taxes - Transit	\$2,906	\$2,930	\$3,142	\$46
5155 · Salaries - Transit	\$38,316	\$38,452	\$39,770	\$10,64
5160 · Transit Costs - Senior Van	\$10,601	\$7,469	\$15,299	\$1,16
Total III - Senior Van	\$51,823	\$48,851	\$58,211	\$12,27
5410 · Custodial Supplies	\$6,198	\$4,914	\$4,974	\$4,40
5420 · Mechanical Contract	\$6,798	\$5,665	\$7,795	\$5,39
5425 · Payroll Taxes - MB	\$7,241	\$5,744	\$4,718	\$2,93
5430 · Salaries - MB	\$102,307	\$77,233	\$61,152	\$57 <i>,</i> 83
5435 · Field Maintenance	\$13,216	\$0	\$0	\$1,92
5605 · Capital Outlay	\$15,273	\$36,016	\$86,778	\$60,65
5610 · Convention & Dues	\$307	\$0	\$0	\$10
5620 · Gas	\$20,923	\$20,331	\$30,757	\$23,59
5625 · Homeowners Fees	\$5,760	\$5,940	\$6,120	\$8,16
5630 · Insect Control	\$1,011	\$933	\$1,198	\$90
5635 · Landscaping	\$152	\$776	\$574	\$58
5640 · Leaf Disposal	\$3,042	\$1,974	\$283	\$9
5645 · Payroll Taxes - PW	\$41,234	\$47,666	\$52,341	\$33,04
5650 · Refuse Removal	\$330,200	\$330,261	\$352,907	\$375,85
5655 · Supplies & Materials	\$19,703	\$19,070	\$22,415	\$18,40
5660 · Salaries - Public Works	\$567,111	\$609,784	\$677,468	\$616,96
5667 · Salt	\$553	\$4,596	\$6,600	\$
5670 · Signs & Paint	\$4,058	\$3,652	\$7,689	\$8,94

	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Projected
5675 · Street Lights	\$76,383	\$74,533	\$78,208	\$76,64
5683 · Street Work	\$64,761	\$19,906	\$4,870	\$
5686 · Tipping Fees	\$8,072	\$8,192	\$12,793	\$10,40
5689 · Tree Service	\$20,025	\$20,575	\$18,475	\$10,97
5692 · Uniforms	\$9,240	\$9,000	\$9,470	\$9,88
5695 · Vehicle & Equipment	\$36,722	\$29,767	\$41,540	\$40,96
Fotal Public Works	\$1,412,113	\$1,385,379	\$1,547,338	\$1,393,23
Recreation				
I. Operating Expense				
5700 - Capital Outlay	\$0	\$0	\$7,705	ç
5705 · Convention & Dues	\$5,431	\$400	\$2,242	\$7,28
5710 · Copier	\$3,487	\$3,832	\$6,437	\$3,74
5715 · Instructor Expense	\$4,955	\$0	\$3,028	\$8,52
5717 · Marketing	\$7,928	\$7,896	\$10,024	\$4,24
5720 · Office Expense	\$5,278	\$4,972	\$3,916	\$2,69
5725 · Payroll taxes - Recreation	\$19,613	\$16,510	\$18,079	\$12,74
5730 · Recreation Expenses	\$9,926	\$9,148	\$8,260	\$7,10
5735 · Salaries - Camp	\$8,673	\$0	\$4,239	\$9,85
5740 · Salaries - Recreation	\$250,196	\$223,674	\$231,608	\$224,75
5743 · Security System	\$2,440	\$2,265	\$90	¢,
5745 · Summer Camp	\$20,071	\$0	\$2,149	\$4,88
5747 · Technology & Equipment	\$452	\$446	\$210	ç
5750 · Uniforms	\$899	\$950	\$364	\$50
Total I. Operating Expense	\$339,349	\$270,092	\$298,351	\$286,34
II. Cultural				
5800 · Christmas	\$3,465	\$2,354	\$2,879	\$5,98
5810 · District Heights Day	\$9,878	\$7,086	\$9,827	\$9,98
5815 · Easter	\$1,531	\$1,460	\$2,310	\$1,34
5820 · Fourth of July	\$4,297	\$0	\$0	\$10,00
5830 · Halloween	\$3,667	\$2,439	\$1,903	\$2,26
5835 · Mother/Daughter Breakfast	\$0	\$1,953	\$1,268	\$59
5845 · Thanksgiving	\$6,913	\$4,382	\$4,379	\$6,66
5849 · Veteran's Celebration	\$0	\$4,734	\$27	\$10
5847 · Valentine's Day	\$1,852	\$0	\$0	\$1,68
5848 · Youth Center	\$847	\$0	\$986	ç
5850 · Father/Son Benefit	\$0	\$1,308	\$888	\$19
5855 · Black History Month Celebration	\$1,918	\$1,850	\$1,437	\$1,02
Total II. Cultural	\$34,369	\$27,565	\$25,904	\$39,84
III. Community Outreach & Prog				
5008 · Youth Enrichment Activities	\$1,621	\$4,875	\$312	ç
5023 · Holiday Tree Lighting	\$0	\$0	\$0	\$1,06

	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Projected
5027 · Community Garden	\$419	\$1,284	\$3,993	\$1,368
5803 · Childrens Art Tap, Craft, Pageant	\$1,922	\$1,999	\$1,934	\$0
5804 · City Children's Theatre	\$5,101	\$5,388	\$4,030	\$0
5806 · Fiesta Place Project	\$0	\$0	\$1,700	\$0
5805 · Bill Pickett Rodeo	\$1,437	\$0	\$0	\$0
5808 · Mayors Youth Council	-\$45	\$0	\$300	\$0
5811 · North Forestville Elementary	\$400	\$0	\$0	\$400
5812 · District Heights Elementary	\$1,195	\$705	\$161	\$400
5838 · Senior Programs	\$4,467	\$0	\$822	\$0
6100 · City Photographer	\$450	\$0	\$0	\$0
Total III. Community Outreach & Prog	\$16,967	\$14,251	\$13,252	\$3,234
Total Recreation	\$390,685	\$311,909	\$337,507	\$329,425

FY 2024 Expenditures





Department	Departmental Total
Non-Departmental Expenditures	\$1,722,865
Mayor & Commission	\$138,578
General Government	\$622,747
Youth Services Bureau	\$365,033
Public Safety	\$1,048,499
Public Works	\$1,426,579
Parks, Recreation and Culture	\$504,309
Total Operating Budget	\$5,828,600

Office of the Mayor, Vice Mayor, and City Commission

The budget for the Mayor and City Commission is comprised of salaries and payroll taxes for the City's elected officials, which are \$10,000 for each of the four Commission members and \$14,400 for the Mayor. The operating and maintenance budget accounts for travel, training, and education budgets for the Mayor and each Commission member.

	FY 2022 Actual	FY 2023 Projected	FY 2024 Proposed
Expenditures			
Personnel	\$61,950	\$57 <i>,</i> 879	\$65,578
Operating and Maintenance	38,067	\$66,457	73,000
Total Expenditures	\$100,017	\$128,639	\$138,578

Mayor and Commission

50101 · Salaries - Mayor & Commission	\$57,600
50102 · P/R Taxes - Mayor & Commission	\$7,978
The line items above are the annual salaries and payroll costs for each of the City's five elected officials.	
5310 · Travel & Expenses – Mayor Miller	\$15,000
5316 · Travel & Expenses – Vice Mayor Harcourt	\$12,000
5318 · Travel & Expenses - Commissioner Gomez	\$12,000
5339 · Travel & Expenses-Janifer	\$12,000
5306 · Travel & Expenses – Commissioner Tilghman	\$12,000
The line items above are the Mayor and Commissioner's individual line-items. These are generally used for registration for conferences such as the National League of Cities or the Maryland Municipal League	or travel and
60199 - Scholarship	\$2,000
60116 · Event Materials and Equipment	\$8,000
This line is new for FY 2024 and recognizes the important value that Commission-sponsored events bring These events are usually ceremonial or celebratory in nature and recognize the achievements, needs, and the City.	
Total Mayor & Commission	\$138.578

Total Mayor & Commission

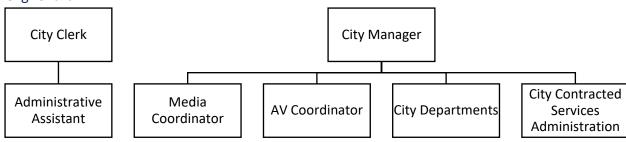
\$138,578

General Government Administration

General Government is responsible for the daily operations of government in addition to the administrative support of the City Commission, public meetings, and provides direct, informational support to residents. General government currently consists of the Office of the City Clerk and the Office of the City Manager, who work collaboratively to support the residents, Commission, and organization.

General Government Administration supports the Board of Supervisors of Elections, the Veteran's Committee, the Ethics Committee, among others. Funding for these committees are built into the General Government Administration operating budget.





Office of the City Manager

The Office of the City Manager is the chief administrative officer of the City and is responsible for the daily management and supervision of City operations. The City Manager is directly accountable to the Mayor and Commission to provide leadership and strategic direction to departments in alignment with Commission direction and the Commission's strategic plan. The City Manager oversees the implementation of City policies and regulations and is responsible for the regular reporting to the Commission on progress through its initiatives, policies, and programs.

Office of the City Clerk

The City Clerk's Office maintains the official records of the City, provides administrative support to the Mayor and Council, and serves as the general point of contact for the public. The City Clerk ensures that all Commission activities are in accordance with the laws of the State of Maryland, the City Code and Charter of the City of District Heights, and documents those actions accordingly. The City Clerk is the City's records custodian and the point of contact for Maryland Public Information Act requests.

Proposed Budget

	FY 2022 Actual	FY 2023 Projected	FY 2024 Proposed
Expenditures			
Personnel	\$335,189	\$465,467	\$355,747
Operating and Maintenance	\$235,257	\$311,602	\$267,000
Total Expenditures	\$570,446	\$797,082	\$622,747

General Government Administration Expenditures

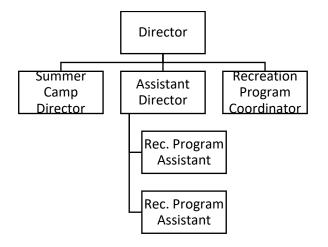
50201 · Salaries - General Government	\$312,470
50202 · P/R Taxes - General Government	\$43,277
60201 · Association and Membership	\$8,500
60202 · Travel, Training and Education	\$15,000
60203 · Office Supplies	\$10,000
60204 · Postage Mailing and Bulk Mail	\$14,500
60205 · Conduct of Business	\$5,000
60206 · Printing	\$5,000
60207 · Materials and Supplies	\$1,500
60208 · Marketing and Advertising	\$5,000
60209 · Contractual Services	\$75,000
60210 · Professional Services	\$75,000
60211 · Publications and Books	\$1,500

60213 · Cell Phones	\$20,000
60214 · Computer Software	\$15,000
60215 · Computer Hardware	\$15,000
60217 · Fees	\$1,000
Total General Government Administration	\$622,747

Parks, Recreation, and Culture

The Department of Parks, Recreation, and Culture is responsible for the recreational programming of City facilities. The mission of the Recreation, Parks and Culture Department is to provide comprehensive recreational programs that must meet the needs of a diverse and changing community. The department provides opportunities which reflect the recreation interests of all District Heights residents. Recreation opportunities within the financial ability of all people. Recreation programs for residents with varying degrees of skills and programs for progressive advancement. Occasions for citizens to become involved in recreational planning and to assist in implementing programs.

Org. Chart



Proposed Budget Summary

	FY 2022 Actual	FY 2023 Projected	FY 2024 Proposed
Expenditures			
Personnel	\$253,926	\$247,355	\$321,609
Operating and Maintenance	\$83,581	\$82,070	\$182,700
Total Expenditures	\$337,507	\$329,425	\$504,309
Departmental Revenue	\$3,483	\$12,617	\$36,000
Net Budget Impact	\$334,024	\$316,809	\$468,309

Parks, Recreation, and Culture Expenditures

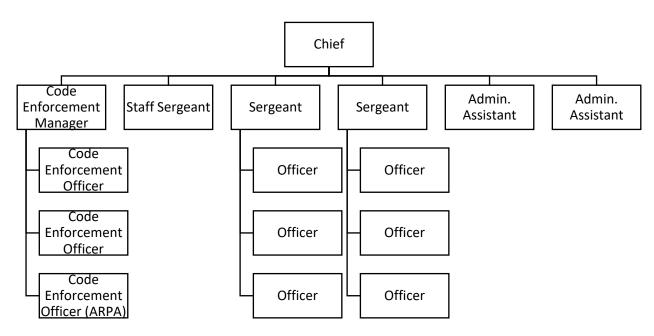
50401 · Salaries - Park & Recreation	\$283,701
50402 · P/R Taxes - Park & Recreation	\$37,908
60401 · Association and Membership Dues	\$5,000

60402 · Travel Training and Education	\$7,500
60403 · Office Supplies	\$2,900
60404 · Postage Mailing and Bulk Mail	\$2,100
60405 · Conduct of Business	\$1,500
60406 · Printing	\$3,700
60407 · Materials and Supplies	\$30,000
60408 · Marketing and Advertising	\$7,000
60409 · Contractual Services	\$38,000
60410 · Professional Services	\$5,000
60416 · Event Materials and Equipment	\$80,000
Total Parks Recreation and Culture	\$504,309

Public Safety - Police and Code Enforcement

The District Heights Police Department (DHPD) is the primary law enforcement agency for the City of District Heights. An agreement exists with Prince George's County Police Department and the Prince George's County Sheriff's Office that outlines mutual aid assistance. Assistance is also provided by neighboring municipal agencies. The City of District Heights Police Department also has oversight of the City's Code Enforcement program. The Code Enforcement program encompasses a number of service areas, including trash, grass, permit and license issuance, housing inspections for apartment and rental homes, and junk vehicles.

Org. Chart



Proposed Budget

	FY 2022 Actual	FY 2023 Projected	FY 2024 Proposed
Expenditures			
Personnel	\$637,530	\$624,848	\$874,449
Operating and Maintenance	\$205,069	\$166,314	\$162,550
Capital	\$75,070	\$1,467	\$11,500
Total Expenditures	\$917,667	\$792,629	\$1,048,499
Departmental Revenue	\$241,943	\$254,402	\$297,500
Net Budget Impact	\$675,724	\$538,227	\$750,999

Public Safety - Police Department Expenditures

50801 · Salaries - Police	\$615,265
50802 · P/R Taxes - Police	\$85,214
60801 · Association and Membership Dues	\$4,500
60802 · Travel Training and Education	\$7,000
60803 · Office Supplies	\$5,900
60804 · Postage Mailing and Bulk Mail	\$750
60805 · Conduct of Business	\$3,000
60806 · Printing	\$4,400
60807 · Materials and Supplies	\$32,800
60808 · Marketing and Advertising	\$500
60809 · Contractual Services	\$10,000
60810 · Professional Services	\$10,000
60811 · Publications and Books	\$2,400
60812 · Clothing and Uniforms	\$17,500
60816 · Event Materials and Equipment	\$11,800
60886 · Vehicle Maintenance	\$15,800
60887 · Fuel	\$20,200
70801 · Equipment and Machinery	\$11,500
Subtotal - Police Department	\$858,529
Public Safety - Code Enforcement Expenditures	
50501 · Salaries - Code Enforcement	\$152,806
50502 · P/R Taxes - Code Enfoncement	\$21,164
60501 · Association and Membership Dues	\$1,100
60502 · Travel Training and Education	\$2,700
60503 · Office Supplies	\$3,600
60504 · Postage Mailing and Bulk Mail	\$4,000

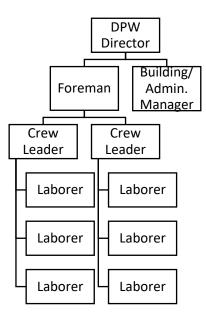
60507 · Materials and Supplies	\$2,600
60587 · Fuel	\$2,000
Subtotal - Code Enforcement	\$189,970
Total - Public Safety	\$1,048,499

Public Works

The Department of Public Works is responsible for liaising with the City's solid waste management contractor, maintaining City streets, sidewalks, and parking lots, maintain the City's buildings and grounds, maintaining the City's fleet, managing leaf, yard waste, and other regular/seasonal collections, managing the City's tree/limb program, and signage.

The Department of Public Works supports the work of the Sustainability Committee. \$6,000 has been allocated to the department's operating budget to facilitate the work of the committee.

Org. Chart



Proposed Budget

	FY 2022 Actual	FY 2023 Projected	FY 2024 Proposed
Expenditures		_	
Personnel	\$838,591	\$721,893	\$683,539
Operating and Maintenance	\$699,700	\$746,542	\$692,240
Capital	\$107,708	\$60,652	\$50,800
Total Expenditures	\$1,645,999	\$1,529,087	\$1,426,579

Public Works Expenditures

50701 · Salaries - Public Works	\$600,386
50702 · P/R Taxes - Public Works	\$83,153
60701 · Association and Membership Dues	\$2,500
60702 · Travel Training and Education	\$7,700
60703 · Office Supplies	\$1,500

60704 · Postage Mailing and Bulk Mail	\$1,500
60705 · Conduct of Business	\$1,500
60707 · Materials and Supplies	\$90,500
60709 · Contractual Services	\$475,000
60710 · Professional Services	\$7,500
60712 · Clothing and Uniforms	\$9,000
60717 · Fees	\$21,120
60786 · Vehicle Maintenance	\$10,700
60787 · Fuel	\$15,700
60788 · Facility Maintenance	\$37,520
60789 · Heavy Equipment Maintenance	\$10,500
70701 · Equipment and Machinery	\$20,400
70703 · Facility Improvements	\$30,400
Total Public Works	\$1,426,579

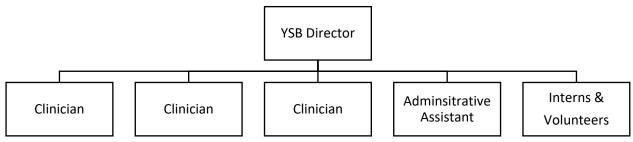
Youth Services Bureau

The Youth Services Bureau (YSB) provides clinical services to children and families through individual, group and family mental behavioral health counseling services to the residents of District Heights and Prince George's County at-large. The YSB also provides ancillary programs beyond counseling – Parent support groups, socio-emotional groups; internship training site for graduate masters and doctoral level students to obtain practical field experience hours to fulfill degree requirements.

The YSB hosts information tables at City and local community events to provide information regarding mental/ behavioral health services within the community and the county and acts as a community resource for referral services – psychologists, psychiatrists, substance abuse services and access to community resources – food banks, supportive programs and positive community engagement.

The YSB partners with Prince George's County Schools providing psychoeducation, anger management and other mental/behavioral health supports within the school and is one of five youth service bureaus within the county partnering with community organizations – Department of Health, Department of Family Services and The Maryland Center at Bowie State University.

Current Organizational Chart



Department Budget Summary

	FY 2022 Actual	FY 2023 Projected	FY 2024 Proposed
Expenditures			
Personnel	\$227,713	\$147,653	\$293,733
Operating and Maintenance	\$140,234	\$154,108	\$71,300

Total Expenditures	\$367,947	\$301,268	\$365,033
Revenues	\$211,583	\$126,059	\$246,000
Net Budget Impact	\$156,364	\$175,209	\$119,033

Youth Services Bureau Expenditures

50301 · Salaries - YSB	\$258,000
50302 · Payroll Taxes - YSB	\$35,733
60301 · Association and Membership Dues	\$5,000
60302 · Travel Training and Education	\$10,800
60303 · Office Supplies	\$4,500
60304 · Postage Mailing and Bulk Mail	\$1,000
60305 · Conduct of Business	\$5,000
60306 · Printing	\$4,000
60307 · Materials and Supplies	\$17,000
60308 · Marketing and Advertising	\$2,000
60309 · Contractual Services	\$17,000
60310 · Professional Services	\$5,000
Total - Youth Services Bureau	\$365,033

Non-Departmental Expenditures

Summary

Non-departmental expenditures are centralized, organization-wide expenditures that do not have a direct correlation to a given department's operating budget. The table below describes the proposed budget for non-departmental expenditures and provides explanation as to what each budget is dedicated to.

Proposed Budget

Non-Departmental Expenditures	
50003 · Health Insurance	220,000.00
This line item is the central budget for the employer portion of organization-wide employee health insurar	nce costs.
50004 · Retirement Contributions	270,000.00
This line item is the central budget for organization-wide employee retirement contributions.	
50005 · Life Insurance	7,500.00
This line item is the central budget for the employer portion of employee life insurance costs.	
50097 · Employee Awards	10,000.00
Employee awards and recognition events, bonuses, and other incentives are centrally budgeted in this line	item.
50098 · COLA Increase	175,000.00
This line item is the central budget for the City Manager's proposed 5 percent cost of living adjustment.	
50099 · Merit Increase	175,000.00
This line item is the proposed merit increase that could be applied to qualifying employees following a sati evaluation.	sfactory
60018 · Insurance	150,000.00
This line item is the centralized line for insurance coverages that the City must hold.	

60079 · Building Utilities	115,000.00
Beginning in FY 2024, payments to utilities such as Comcast, Verizon, Pepco, WGL Energy, etc. will be b These expenses are generally already paid centrally.	budgeted centrally.
70010 – Building Renovations	50,000.00
The central budget for building renovations.	
60096 · Annual Audit	25,000.00
This line item is the central budget for the City's contracted annual audit.	
60097 · Legal Counsel	40,000.00
This line item is the central budget for the City's contractual legal counsel.	
60098 · Lobbyist	24,000.00
This line item is the central budget for the City's lobbying and grants assistance firm.	
60099 · Addition to Fund Balance	\$11,365
This line adds to the City's balance of funds and is used as a balancing tool.	
80001- Debt Service	\$450,000
This line represents the central budget for the City's debt service payments.	
Total Non-Departmental	\$1,722,865

FY 2024 ARPA Expenditures

ARPA expenditures proposed for FY 2024 are comprised of a combination of planned FY 2024 projects and rollover of FY 2023. The District Height Senior Center operating expenditures are currently funded with ARPA funds.

Funding	FY 2024 Proposed
Remaining Allocation	\$4,110,026
Project	FY 2024 Proposed
6321 · Code Enforcement Office - ARPA	\$32,500
6326 · Community Garden - DHES - ARPA	\$10,000
6328 · Consultant Fees - ARP	\$15,000
6329 · Fiesta Garden - ARP	\$325,000
6330 · Employee Pay Parity Review and Implementation	\$500,000
6335 · Food Distribution - ARPA	\$30,000
6338 · Playground Equip Replace ARPA	\$291,600
6344 · Psychotherapy Supplies YSB ARP	\$7,338
6345 · Police Vehicles - ARP	\$165,000
6347 · Premium Pay-ARPA	\$150,660
6349 · Senior Center Operating Cost	\$250,000
6351 · Utility Assistance - ARPA	\$96,250
6353 · Therapist - YSB - ARPA	\$86,112
6354 · Shed - Recreation - ARPA	\$4,486
6356 · Youth Programs - Rec - ARPA	\$10,000
6361 · Street & Sidewalks - ARPA	\$384,619
6362 · Streets Asphalt/Concrete - ARPA	\$384,619
6364 · Renovate Bathroom Const ARPA	\$250,000
6365 · ARPA Projects Future Fiscal Years	\$1,116,842
Total – ARPA Projects	\$4,110,026

FY 2024 Construction and Capital Expenditures

Capital Projects	FY 20204 Proposed
District Heights Senior Center	
Senior Center Construction - Remaining Funding	\$ 394,716
Senior Center Construction	\$ 394,716
Municipal Building	
Municipal Building - State Funding	\$ 200,000
Municipal Building Construction	\$ 200,000
Total – Capital Projects	\$ 594,716

Prior Year Capital Expenditures – Senior Center Construction

Senior Center Construction	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Projected
5950 · Architect Fees - Sr. Center	\$13,949	\$25,967	\$35,282	\$38,668
5951 · Permit Fees - Sr. Center	\$16,388	-	\$6,099	-
5952 · Miscellaneous Costs - Sr. Ctr.	\$27,371	\$30,785	\$21,045	-\$1,712
5953 · Construction Managers	\$22,656	\$109,546	\$103,830	\$106,900
5954 · Construction Managers - Reimb.	\$476	-	-	\$17,809
5955 · TPIP Fees	\$1,060	\$44,081	\$37,835	\$756,075
5956 · Contractor - D&A Contractors	-	\$1,140,531	\$2,452,125	\$20,860
5979 · Bond Issuance Costs 2020	-	\$50,732	-	\$147,879
5980 · Commissioning Services	-	\$2,998	-	\$17,217
5957 · Low Voltage Wiring	-	-	\$15,450	\$2,753
Total Senior Center Construction	\$81,900	\$1,404,640	\$2,671,665	\$1,106,449